NICOLE LEFFER

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HIGHLY STRATEGIC & DATA-DRIVEN EXECUTIVE MARKETING LEADER WITH EXPERTISE IN:

SaaS – Product-Led Growth (PLG) - Recurring Revenue – E-Commerce & Self-Service

Growth Marketing - Product Marketing - Demand Generation - Demand Capture - Performance Marketing Brand Marketing - Content Marketing - Email Marketing – Event Marketing – Customer Marketing – Retention Marketing Sales Enablement - Marketing Automation - Segmentation & Targeting - A/B Testing & Experimentation - CRO – Video Social Media (Organic & Paid) - SEM / PPC – Strategic Planning – GTM Strategy – Team Development - Revenue Generation

CAREER OVERVIEW

Senior Director, Growth Marketing (Head of Marketing)

RESILIA | Remote | August 2021-August 2022

For-profit venture-backed SaaS startup serving the nonprofit & philanthropic sectors. Resilia's products and marketing were all developed through a diversity, equity, and inclusion (DEI) lens. (Enterprise, B2B, & B2C, Annual Recurring Revenue)

→ <u>SIGNIFICANT RESULTS:</u>

- ✓ Increased revenue of key line of business by 99.5% year over year (first half 2022 vs 2021)
- ✓ Increased the number of users on the SaaS platform by over 1200%.
- ✓ Increased the number of marketing qualified leads by over 80% while simultaneously decreasing the cost per lead.

THE ROLE:

- Develop and oversee implementation of comprehensive marketing strategy and plan inclusive of: Product marketing, content marketing, performance marketing/paid ads, events, social media, community, brand marketing, thought leadership, email marketing, marketing automation, SEO, demand capture and generation, sales enablement, video, PR, and partnership marketing.
- Lead fully remote marketing department: Manage and coach the team; Interview and hire new team members.
- Manage agency relationships and 7-figure/year marketing budget.
- **Collaborate cross-functionally** with Product, Customer Success, Engineering, Data/Analytics, Revenue Operations, Sales, and People Operations to set and work towards product-led growth OKRs and company revenue targets.
- Advise and give feedback to Product on upcoming SaaS platform features and in-platform language.
- Identify, evaluate, deploy, and leverage innovative new marketing tools and strategies, including AI.
- Lead market research and analyze data to develop customer personas, improve product messaging and positioning, and develop key marketing and messaging strategies.
- Analyze data across sources to optimize marketing spend and strategy, scale revenue, and accelerate growth.
- Lead development and deployment of **GTM campaigns** for new SaaS features.
- Develop strategic plan for automated and segmented campaigns to nurture leads, and onboard and activate users.
- Ensure all marketing content is inclusive and culturally aware.
- Present/speak at virtual events and meetings (internal & external facing).
- Gather and provide data, and answer marketing questions, in response to requests from potential VC investors.

GTM, Marketing, and eCommerce Consultant

MULTIPLE CLIENTS | Remote | 2020-2021

(B2B, B2C, Recurring Revenue)

• Counseled businesses in developing marketing strategies and budgets.

- Directed clients in selecting/implementing website and marketing technology stack to meet needs within budget.
- Developed highly targeted lead generation and conversion sales funnel campaigns.
- Performed data analysis to advise clients on campaign performance and **develop long-term strategies**.

Founder & Co-CEO; CMO / Head of Marketing & eCommerce

CHOCOLEY | Alpharetta, GA | 2004-2020

Innovative e-commerce chocolate ingredients company in online wholesale, internet retail, and CPG space. (B2B, B2C / DTC, Recurring Revenue Membership Program)

➔ SIGNIFICANT RESULTS:

- ✓ Grew to over \$13 million in cumulative revenue. Served tens of thousands of customers
- ✓ Chocoley was listed in the **Top 1,000 Internet Retail e-commerce websites** in the United States for three years.
- ✓ Grew monthly recurring revenue membership program to over 1,000 active paying members.

THE ROLE:

- Led, coached, and mentored an on-site and remote cross-functional staff of up to 10 people, in addition to managing remote contractors and developers located around the world.
- Interviewed and made hiring decisions. Cultivated staff ensuring diversity, equity, and inclusion. Built an uplifting, teamwork-focused, and growth-minded culture.
- Led high-stakes projects including: **website** development, re-development, and enhancement/optimization projects; logo, labeling, and packaging **design**; complex **digital marketing** campaigns; operational projects.
- Managed strategic relationships with ingredient manufacturers, suppliers, technology and marketing vendors, SaaS companies, shipping vendors, contractors, strategic partners, community members, and other key stakeholders.
- Served as head of marketing, brand, eCommerce, and customer relationships:
 - Oversaw omnichannel customer experience across website, social media, email, trade shows, PPC advertising, unboxing, packaging, customer service, webinars, influencer program, etc.
 - > Evaluated martech products and integrations, **built marketing stack**, and optimized for ROI.
 - Developed and executed segmented marketing strategies targeted to multiple constituent groups with a focus on long-term customer retention, increased customer lifetime value, and increased revenue.
 - Identified KPIs and OKRs and analyzed data across website (Google Analytics, Hotjar), e-commerce sales (Magento), email marketing (Klaviyo), PPC ad campaigns (Google Adwords and Facebook Ad metrics).
 - Successfully leveraged available data to: increase conversion rates; lower CPA; increase average ticket; increase customer lifetime value; recognize new business opportunities; spot changes in consumer and business trends; increase engagement; increase customer lifetime value; increase email open rates.
 - Wrote/created: persuasive sales copy; an extensive library of chocolate education content and tutorials; social media posts (Facebook, Instagram, Pinterest); lead magnets; blog posts; one-pagers and fact sheets; marketing emails; digital ad content; webinar scripts; PowerPoint presentations.
 - Managed e-commerce websites on platforms including Magento, WordPress, Volusion, and Adobe.
 - E-Mail marketing expert with experience utilizing multiple SaaS e-mail marketing platforms including Klaviyo, Silverpop (now IBM), and Mailchimp. Controlled multiple daily segmented email campaigns with A/B split testing of content and individual content personalization. Strategized and managed multiple automated and behavior-based multi-step drip email campaigns. Optimized strategies, lead magnets, and landing pages for email list-building. Managed email marketing staff.
 - Created and managed sophisticated pay-per-click advertising (PPC) campaigns on Google, Bing, Facebook, and Instagram; Contracted vendors to manage paid ad campaigns and oversaw all progress.
- Collaborated with large corporate international chocolate manufacturer and successfully persuaded them to remove hydrogenated oils from their compound chocolate products and utilize more sustainable ingredients.
- Liaised with all manufacturers and suppliers to ensure that all ingredients used in any of our products and along the supply chain met our ethical trade standards and were NOT coming from abused, slave, or child labor.
- Partnered with manufacturer to bring chocolate to market that helped lift cacao farmers out of poverty.

• Food industry-specific experience: product sourcing; supply chain management; forecasting; contracting; climatecontrolled packaging, warehouse, and fulfillment strategy; logistics; food crisis management; food labeling; wrote & managed food safety procedures and policies for FDA compliance.

PLATFORMS, TOOLS & TECHNOLOGY

Google Analytics - Google Ads - Meta Ads - LinkedIn Ads – HubSpot – Klaviyo – Magento – WordPress – Squarespace – Stripe – Hex – Hotjar - Adobe Photoshop - Lumen5 - Anyword (AI) – Facebook – Instagram – LinkedIn – Twitter - TikTok **Remote Management Tools**: Zoom – Slack – G-Suite – Loom – Lattice – Trello – Workable

LEADERSHIP HONORS

- LEAD Atlanta (a part of Leadership Atlanta) Class of 2014
- Project Understanding Black-Jewish Coalition Emerging Leaders Retreat Class of 2019

EARLY PROFESSIONAL EXPERIENCE

- Motto Magazine Senior Editorial Assistant (2005-2007)
- Swimming World Magazine / Swiminfo.com Editorial Intern (Summer 2004)
- Wilmington & Wrightsville Beach Visitors Guide Owner & Publisher (Summer 2003)

EDUCATION

- University of North Carolina at Wilmington
 Bachelor of Arts (BA), Psychology Graduated with Cum Laude Distinction in 2006
- WageningenX (an online learning initiative of Wageningen University & Research)
 Food Security and Sustainability XSeries Program (edX Verified Certificate 2021). Program courses included:
 - Sustainable Food Security: Crop Production (edX Verified Certificate, January 2021)
 - Sustainable Food Security: The Value of Systems Thinking (edX Verified Certificate, February 2021)
 - Sustainable Food Security: Food Access (edX Verified Certificate, February 2021)

VOLUNTEER & COMMUNITY ENGAGEMENT

- LEAD Atlanta 2013-present. Active in LEAD Atlanta and joint LEAD/Leadership Atlanta alumni programs.
- Project Understanding 2019-present. Atlanta Black-Jewish Coalition Alumni Activities and social justice work.
- The Temple Atlanta 2014-present. Active member of The Temple community, including social justice, anti-racism, and equity-focused volunteer work.
- The Voter Generation (non-partisan non-profit) 2016-2017. Board Member
- Year Up Atlanta 2013-2016. Leadership Council Member
- Big Brothers Big Sisters of Metro Atlanta 2010-2016. Big Sister
- Jumpstart Atlanta 2014. LEAD Atlanta Cohort Project
- Make-A-Wish Foundation of Georgia and Alabama 2004-2010. Wish Granting Volunteer
- Joe Biden Presidential Campaign 2020. Women for Biden Finance Council National Co-Chair; National Finance Committee Member; Georgia Statewide Dialer Phone Bank Captain.
- U.S. Senate Runoffs -- 2020/2021. Georgia Statewide Dialer Phone Bank Captain (in support of now Senator's Warnock and Ossoff)
- Nikema Williams for Congress 2020. Young Professionals with Nikema Co-Chair.
- Democratic National Committee (DNC) 2013-2018. National Finance Committee Member
- Hillary Clinton Presidential Campaign 2015-2016. National Finance Committee Member
- Michelle Nunn for U.S. Senate August 2013- November 2014. Emerging Leaders Council Chair, Executive Finance Committee Member
- Presidential Inaugural Committee November 2012- January 2013. Presidential Inaugural Committee Member

• Obama Victory Fund 2012 – 2012. Obama Victory Trustee Member of National Finance Committee

GET TO KNOW ME BETTER

ISSUES I'M PASSIONATE ABOUT: Social Justice - Equity - Anti-Racism - Combating Poverty – Community & Economic Development – Affordable Housing – Climate Change - Climate Resilience – Food Security – Food Waste – Affordable Access to Healthy and Sustainable Food - Regenerative Agriculture – Rural Broadband Expansion – Nutrition – Healthcare – Voting Rights – Education

PERSONAL INTERESTS: Travel (I've been to over 40 countries and most U.S. states), Yoga, Meditation, Photography, Reading, Personal Development, Psychology